



# District 9, Nimba County

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**DRAFT: Year One Strategic Plan 2024 to 2029**

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# D9 Overview, Current State & Vision



# DISTRICT9

a better life

## SNAPSHOT & CURRENT STATE

District 9 is one of 9 electoral districts in Nimba. It is the largest by land size and one of the poorest in terms of infrastructure and social services. It has 5 administrative districts - Mehnsonnoh, Zahnla, Blinlon, Doe, and Gbi-Doru and one of the most beautiful land spaces and one of the largest untouched forest in Liberia. It borders Grand Gedeh, Grand Bassa, Rivercess, and Bong County.



78 towns



5 administrative districts



~70,000 population



~28,000 voting population



13 clinics/2 Nonfunctional



219 handpumps/79 Nonfunctional



2 public high schools/0 private high school



50 public elementary schools



14 private elementary schools



182 churches/0 mosques



282 women groups



3 towns with internet access



19 towns with cell phone towers



0 access to electricity



approximately 1500 high school graduates over the last 10 years



approximately 500 college graduates over the last 10 years



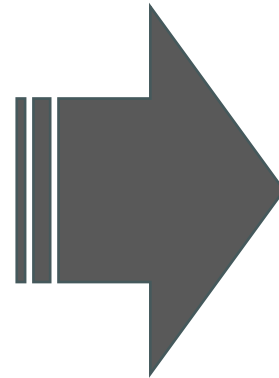
0 access to running water

# Problem & Vision Statements



## Problem Statement

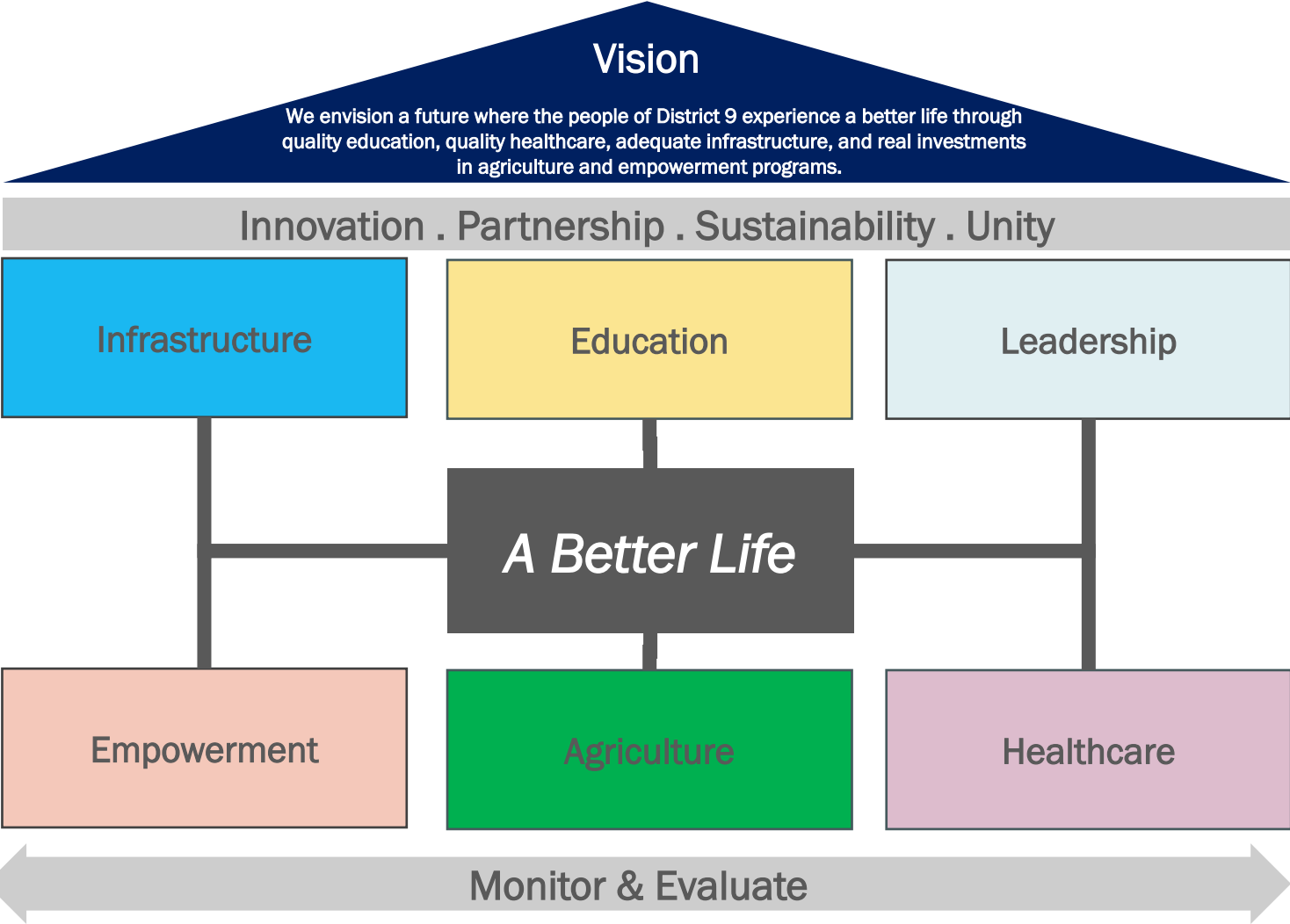
The people of district 9 have endured continuous poverty due to the lack of quality education, poor healthcare, poor to non-existent infrastructure and the lack of real investments in agriculture and empowerment programs – to spur sustainable economic growth.



## Vision Statement

We envision a future where the people of District 9 experience A *BETTER LIFE* through quality education, quality healthcare, adequate infrastructure, and real investments in agriculture and empowerment programs.

# A Better Life Framework



Based on consultations across all 78 towns in District 9, constituents believe these 6 key strategic priority focus areas are the key imperatives to achieve a better life.

### D9 6 Key Strategic Focus Areas

- ① Infrastructure
- ② Education
- ③ Leadership
- ④ Empowerment
- ⑤ Agriculture
- ⑥ Healthcare

# Sectoral Challenges VS Solution & Vision



Infrastructure Challenges	Infrastructure Solutions
<ul style="list-style-type: none"> <li>❑ Inadequate roads (over 100KM of bad roads), bridges (over 50 bridges require fixing), and lack of side-brushing and road maintenance programs</li> <li>❑ Dilapidated and limited town halls and other community buildings (guest houses and market buildings)</li> <li>❑ Extremely limited access to telecommunications infrastructure, such as access to phone networks and internet</li> </ul>	<ul style="list-style-type: none"> <li>❑ Build and construct critical roads and bridges across the district and institute side brushing</li> <li>❑ Renovate and construct town-halls and community buildings (guest houses, market buildings)</li> <li>❑ Lobby and advocate for increased access to telecoms infrastructure across the district</li> </ul>
Education Challenges	Education Solutions
<ul style="list-style-type: none"> <li>❑ Lack of trained and qualified teachers</li> <li>❑ 184 Volunteer teachers not on payroll</li> <li>❑ Lack of access to schools</li> <li>❑ Lack of support to further education beyond secondary</li> <li>❑ Poor quality of school infrastructure</li> <li>❑ Lack of Vocational and Trade Institute (VTIs)</li> </ul>	<ul style="list-style-type: none"> <li>❑ Support programs to train and upskill 300 teachers</li> <li>❑ Lobby to get all 184 volunteer teachers (VTs) on payroll</li> <li>❑ Advocate for a high school in Gbi-Doru district</li> <li>❑ Launch a scholarship fund and tuition assistance program</li> <li>❑ Construct 5 schools and renovate and modernize 30 existing schools</li> <li>❑ Establish 2 Vocational and Trade Institutes (VTIs)</li> </ul>
Leadership Challenges	Leadership Solutions
<ul style="list-style-type: none"> <li>❑ Lack of strategic leadership, advocacy, representation, lawmaking, oversight that translates into social benefits for the people</li> </ul>	<ul style="list-style-type: none"> <li>❑ Exercise strategic leadership that focuses on advocacy and delivering social benefits</li> </ul>

# Sectoral Challenges VS Solution & Vision



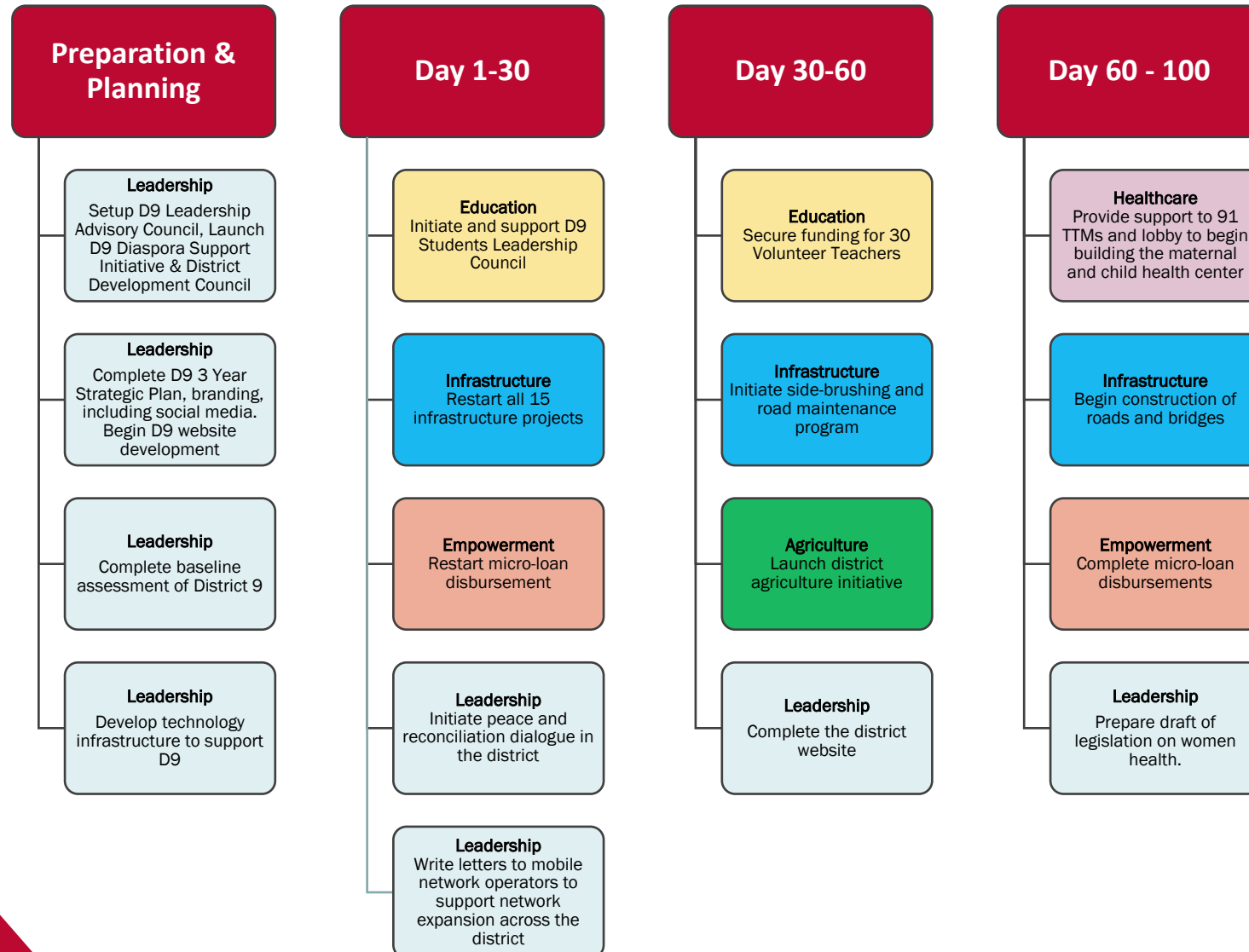
Empowerment Challenges	Empowerment Solutions
<ul style="list-style-type: none"><li>❑ No systematic youth and women empowerment programs across the district</li><li>❑ Lack of teenage pregnancy program</li></ul>	<ul style="list-style-type: none"><li>❑ Launch microloan and other programs to support youth and women</li><li>❑ Support sports and entertainment programs</li><li>❑ Provide support to the disabled community</li><li>❑ Raise awareness against teenage pregnancy</li></ul>
Agriculture Challenges	Agriculture Solutions
<ul style="list-style-type: none"><li>❑ Lack of investment in agriculture to drive sustainable economic growth and improve the lives of people</li></ul>	<ul style="list-style-type: none"><li>❑ Invest in agriculture to support long-term, sustainable economic growth across the district, including structuring community-private partnerships</li></ul>
Healthcare Challenges	Healthcare Solutions
<ul style="list-style-type: none"><li>❑ Lack of support Trained Traditional Midwives (TTMs)</li><li>❑ Lack of access to good healthcare (beds, drug stockout, electricity, trained health practitioners, transportation/ambulance etc.)</li><li>❑ Lack of safe drinking water and WASH facilities</li><li>❑ Poor maternal and children health</li></ul>	<ul style="list-style-type: none"><li>❑ Provide support to 91 TTMs</li><li>❑ Provide access to adequate healthcare by providing materials such as beds, drugs &amp; medications, electricity, transportation/ambulance, etc.</li><li>❑ Construct and repair hand-pumps and other WASH facilities</li><li>❑ Construct and support free maternal and children (under 5) health center</li></ul>



# Year 1 Plan



# First 100 Day Plan



# Year 1 Plan: Infrastructure & Agriculture



## Strategic Focus: Infrastructure

Goals	Key Target & Strategic Actions	Key Sectoral Stakeholder(s)
Expand access to road networks across the district	<ul style="list-style-type: none"> <li><input type="checkbox"/> Institute side-brushing across the district</li> <li><input type="checkbox"/> Begin construction of critical road infrastructures</li> <li><input type="checkbox"/> Complete repairing 20 bridges across the district</li> <li><input type="checkbox"/> Begin inserting sign boards across towns</li> </ul>	Ministry of Public Works, SiDA
Complete the 15 infrastructure projects and begin WASH initiative	<ul style="list-style-type: none"> <li><input type="checkbox"/> Complete the 15 projects from the campaign, including 3 townhalls, 2 clinics, 3 guest houses, 5 schools, 1 youth center, and 1 market hall.</li> <li><input type="checkbox"/> Repair 30 hand pumps in the district</li> </ul>	Ministry of Public Works, PMC, Local and international NGOs
Increase access to electricity, mobile and internet, and information networks	<ul style="list-style-type: none"> <li><input type="checkbox"/> Lobby for increased access to telecoms infrastructure across 10 additional towns in the district</li> <li><input type="checkbox"/> Expand solar infrastructure to 20 towns</li> <li><input type="checkbox"/> Begin construction of community radio station</li> </ul>	MOPT, Orange, Lonestar MTN, LTA, Libtelco

## Strategic Focus: Agriculture

Goals	Key Target & Strategic Actions	Key Sectoral Stakeholder(s)
Develop, support, and promote agriculture as an entrepreneurial endeavor and a strategy for long term poverty alleviation	<ul style="list-style-type: none"> <li><input type="checkbox"/> Create district farms to grow and produce varieties of crops and create employment</li> <li><input type="checkbox"/> Lobby for funding through grants and other fundraising strategies to impact farmers</li> </ul>	Ministry of Agriculture, USAID, World Bank, UN, SiDA, EU, Local and international NGOs

# Year 1 Plan: Health & Education



## Strategic Focus: Health

Goals	Key Target & Strategic Actions	Key Sectoral Stakeholder(s)
Improve and expand access to quality healthcare in the district	<ul style="list-style-type: none"> <li><input type="checkbox"/> Break ground on the construction of a free maternal and children health center for children under 5</li> <li><input type="checkbox"/> Operationalize one additional clinic in the district</li> <li><input type="checkbox"/> Provide a delivery packet for new mothers</li> <li><input type="checkbox"/> Establish a database of TTMs and create TTMs empowerment programs</li> <li><input type="checkbox"/> Lobby for donation of medical supplies for the health sectors.</li> </ul>	Ministry of Health, USAID, World Bank, UN, Global Fund, CSOs, Local and international NGOs

## Strategic Focus: Education

Goals	Key Target & Strategic Actions	Key Sectoral Stakeholder(s)
Improve and expand access to quality education in the district	<ul style="list-style-type: none"> <li><input type="checkbox"/> Upskill teachers to provide quality education for students</li> <li><input type="checkbox"/> Formalize employment or compensation for 30 volunteer teachers</li> <li><input type="checkbox"/> Launch tuition assistance and scholarship program to support high potential students to obtain quality education and experience</li> </ul>	Ministry of Education, UN, UNESCO, GPE, USAID, World Bank, GPE, CSOs. Local and international NGOs

# Year 1 Plan: Leadership & Empowerment



## Strategic Focus: Leadership

Goals	Key Target & Strategic Actions	Key Sectoral Stakeholder(s)
Exemplify strategic leadership, advocacy, representation, lawmaking, oversight that translates into social benefits for the people of district 9	<ul style="list-style-type: none"> <li><input type="checkbox"/> Setup D9 Leadership Advisory Council, Launch D9 Diaspora Support Initiative &amp; District Development Council</li> <li><input type="checkbox"/> Complete D9 3 Year Strategic Plan, branding, including social media. Begin D9 website development</li> <li><input type="checkbox"/> Complete baseline assessment of District 9</li> <li><input type="checkbox"/> Develop technology infrastructure to support D9 operations</li> <li><input type="checkbox"/> Initiate peace and reconciliation dialogue in the district</li> <li><input type="checkbox"/> Write letters to mobile network operators to support network expansion across the district</li> <li><input type="checkbox"/> Complete the district website</li> <li><input type="checkbox"/> Prepare draft of legislation on women maternal health</li> </ul>	Multiple Stakeholders

## Strategic Focus: Empowerment

Goals	Key Target & Strategic Actions	Key Sectoral Stakeholder(s)
Invest in strategic youth and women empowerment programs	<ul style="list-style-type: none"> <li><input type="checkbox"/> Complete microloan payment</li> <li><input type="checkbox"/> Support youth and women educational and empowerment programs</li> </ul>	Ministry of Youth and Sports, Ministry of Gender, USAID, World Bank, CSOs, Local and international NGOs



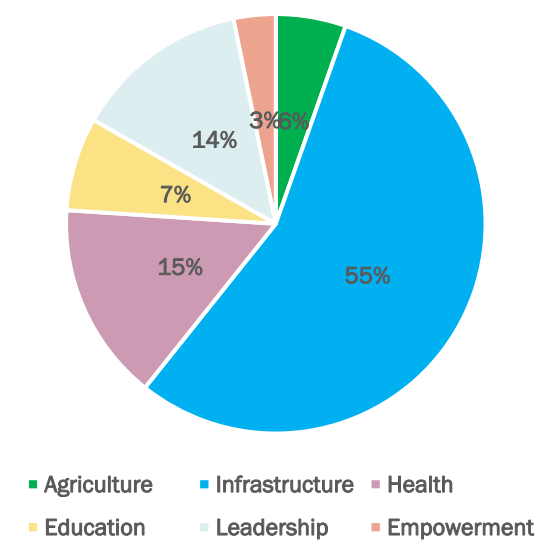
# Funding

# Year 1 Plan Budget



<b>Infrastructure: \$307,000</b>	<b>Education: \$40,000</b>
<ul style="list-style-type: none"> <li>\$100,000: Complete 40 KM of roads</li> <li>\$130,000: Infrastructure projects: 3 townhalls, 2 clinics, 3 guest houses, 5 schools, 1 youth center, and 1 market hall</li> <li>\$5000: Repair 30 hand pumps</li> <li>\$12,000: Side-brushing Program</li> <li>\$40,000: Solar infrastructure in 20 towns</li> <li>\$20,000: Community radio station</li> </ul>	<ul style="list-style-type: none"> <li>\$30,000: Support to teachers</li> <li>\$10,000: Launch tuition assistance and scholarship program to support high potential students to obtain quality education and experience</li> </ul>
<b>Leadership: \$75,000</b>	<b>Agriculture: \$30,000</b>
<ul style="list-style-type: none"> <li>\$75,000: Operations to support lobbying and advocacy and leadership activities.</li> </ul>	<ul style="list-style-type: none"> <li>\$30,000: Launch the district agriculture program and provide support to farmers</li> </ul>
<b>Empowerment: \$18,000</b>	<b>Health: \$85,000</b>
<ul style="list-style-type: none"> <li>\$8000: Complete Microloan Payment</li> <li>\$10,000: Support youth and women educational and empowerment</li> </ul>	<ul style="list-style-type: none"> <li>\$50,000: Begin construction on the free maternal and children health center for children under 5</li> <li>\$20,000: Provide a delivery packet to 300 new mothers each month</li> <li>\$15,000: TTMs empowerment programs</li> </ul>

To meet our citizens' social and developmental needs, we need \$555,000 and the office of the Representative has no budget and funds for social services. . The \$555,000 will enable us to provide the social services needs of our district.



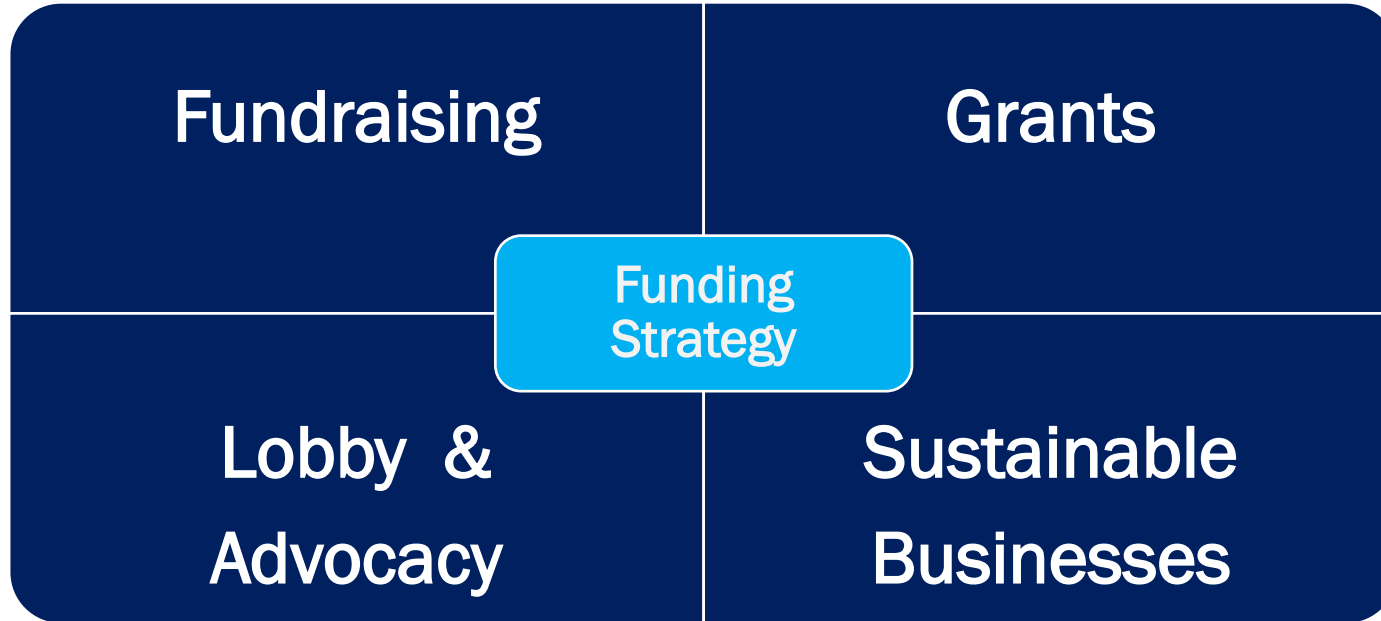
Total: **\$555,000**

# Funding Strategy



*Leverage friends and family networks and the diaspora to raise funds to support our development initiatives.*

*Lobby with Ministries, Agencies, and Commissions (MACs), development agencies, concessionaires and the private sector to support development in the district.*



*Write grant proposals to support development programs across the district.*

*Invest in sustainable and social impact enterprises to alleviate poverty and support funding development needs.*



# Timelines & Priorities



# Year 1 Timeline



- Complete baseline assessment of District 9
- Develop technology infrastructure to support D9
- Initiate and support D9 Students Leadership Council
- Restart all 15 infrastructure projects: 3 townhalls, 2 clinics, 3 guest houses, 5 schools, 1 youth center, and 1 market hall
- Restart micro-loan disbursement
- Initiate peace and reconciliation dialogue in the district
- Launch district agriculture initiative
- Establish a database of TTMs and create TTMs empowerment programs
- Formalize employment or compensation for 30 volunteer teachers

January – March  
First 100 Days/ (Q1)

- Begin construction of community radio station
- Break ground on the construction of a free maternal and children health center for children under 5
- Operationalize one additional clinic in the district

July – September  
(Q3)

April – June  
(Q2)

- Repair 30 hand pumps in the district
- Lobby for increased access to telecoms infrastructure across 10 additional towns in the district
- Expand solar infrastructure to 20 towns
- Lobby for funding through grants and other fundraising strategies to impact farmers
- Begin providing delivery packets to new mothers

October – December  
(Q4)

- Complete repairing 20 bridges across the district
- Upskill teachers to provide quality education for students
- Formalize employment or compensation for 30 volunteer teachers
- Complete all 15 infrastructure projects: 3 townhalls, 2 clinics, 3 guest houses, 5 schools, 1 youth center, and 1 market hall
- Complete 40 KM of roads

# Funding Priorities



Our funding priorities will be based on our 6 key strategic focus areas and our fundraising efforts. Below, we have outlined our options based on funding priorities and the funds raised. *To jumpstart our development activities and deliver for our people, we need \$75,000.*

## D9 6 Key Strategic Focus Areas

- ① Infrastructure
- ② Education
- ③ Leadership
- ④ Empowerment
- ⑤ Agriculture
- ⑥ Healthcare

### Option 1 100% Funded (\$555,000)

- With 100% funding, we will complete all activities and projects across all 6 strategic focus areas for Year 1:
  - 55% to Infrastructure
  - 7% to Education
  - 14% to Leadership
  - 3% to Empowerment
  - 6% to Agriculture
  - 15% to Health

### Option 2 50 – 75% Funded (\$277,500 to \$416,250)

- With 50-75% funding, we will complete only 50-75% of the activities and projects across the 6 strategic focus areas for Year 1 :
  - 60% to Infrastructure
  - 15% to Education
  - 10% to Leadership
  - 5% to Empowerment
  - 5% to Agriculture
  - 5% to Health

### Option 3 25 –50% Funded (\$138,750 to \$277,500)

- With 25 to 50% funding, we will complete we will complete only 25-50% of the activities and projects across the 6 strategic focus areas for Year 1:
  - 65% to Infrastructure
  - 10% to Education
  - 10% to Leadership
  - 5% to Empowerment
  - 5% to Agriculture
  - 5% to Health



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